2022
select evaluation findings
The Episcopal Health Foundation (EHF) conducts an evaluation of our programmatic investment portfolio and presents the results in an evaluation report yearly. The impacts of EHF’s work are realized primarily through the actions of our partners including grantees, community organizations, congregations, and contractors. In 2022, EHF supported 287 active investments, 131 of which were new in 2022, and the remaining 156 which were made in prior years and remained active during 2022. Highlights of some of our partners’ findings in 2022 are shared separately for each of EHF’s four Outcomes in the following infographics.
# Strategic Framework 2018 – 2023

**Vision: Healthy Communities For All**

<table>
<thead>
<tr>
<th>GOALS</th>
<th>OUTCOMES</th>
<th>STRATEGIES</th>
</tr>
</thead>
</table>
| Strengthen Systems of Health by catalyzing health systems to be accessible, equitable, and deliver health, not just health care | **Outcome 1** | Support change in health care financing  
Work upstream  
Support comprehensive clinics  
Strengthen rural health  
Expand health coverage & benefits |
| Activate Communities by strengthening organizations and congregations to build health-promoting communities | **Outcome 2** | Raise community voices  
Support congregations in action |
| Build the Foundation for a Healthy Life by investing in early childhood brain development | **Outcome 3** | Build brain development: Providers  
Build brain development: Community organizations |
| | **Outcome 4** | |

**Table of Contents**

- Stewardship ................................................. 1
- **Outcome 1** Resource Allocation and Systems Reform ........... 4
- **Outcome 2** Access to Comprehensive Care .......................... 6
- **Outcome 3** Community Engagement ................................. 8
  Congregational Engagement ...................................... 10
- **Outcome 4** Early Relational Health ................................. 12
- Appendices A – B ............................................. 14

Curious about our next steps, 2024 and beyond? Visit episcopalhealth.org/about/strategic-framework
Stewardship

Stewardship summarizes the breadth of EHF’s financial and non-financial investments for 2022 and aggregates data across all Outcomes. Foundation investments include grants, research projects, and community and congregational engagement programs.

Active 2022 Financial Investments by Division

<table>
<thead>
<tr>
<th>Division</th>
<th>Grants</th>
<th>Research &amp; Evaluation</th>
<th>Engagement</th>
<th>President’s Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>$26,343,452</td>
<td>$2,532,232</td>
<td>$765,628</td>
<td>$68,000</td>
</tr>
<tr>
<td>Total</td>
<td>$33,641,306</td>
<td>$2,532,232</td>
<td>$765,628</td>
<td>$68,000</td>
</tr>
</tbody>
</table>

Investments 2018 – 2022

Geographic Reach of EHF’s Active Investments

2022 Investments by County Type

- Rural: 24 out of 29 = 84%
- Towns/Small Cities: 12 out of 13 = 92%
- Urban: 15 out of 15 = 100%

Active 2022 Financial Investments by Outcome

<table>
<thead>
<tr>
<th>Outcome</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>New in 2022</th>
<th>Previous Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>$12.5M</td>
<td>$7.4M</td>
<td>$7.9M</td>
<td>$4.2M</td>
<td>$15.4M</td>
</tr>
<tr>
<td>Research &amp; Evaluation</td>
<td>$11.6M</td>
<td>$10.8M</td>
<td>$16.7M</td>
<td>$11.3M</td>
<td>$6.7M</td>
</tr>
<tr>
<td>Engagement</td>
<td>$5.3M</td>
<td>$4.7M</td>
<td>$5.3M</td>
<td>$4.2M</td>
<td>$7.4M</td>
</tr>
<tr>
<td>President’s Office</td>
<td>$4.1M</td>
<td>$4.2M</td>
<td>$5.3M</td>
<td>$4.7M</td>
<td>$5.2M</td>
</tr>
</tbody>
</table>

Non-Financial Investments


2022 Non-Financial Investments

<table>
<thead>
<tr>
<th>Type of Investment</th>
<th>Count of Investments</th>
<th># of People Attending</th>
<th># of Orgs. Represented</th>
</tr>
</thead>
<tbody>
<tr>
<td>Convening</td>
<td>24</td>
<td>587</td>
<td>292</td>
</tr>
<tr>
<td>Training</td>
<td>20</td>
<td>395</td>
<td>222</td>
</tr>
<tr>
<td>Total</td>
<td>44</td>
<td>982</td>
<td>514</td>
</tr>
</tbody>
</table>
EHF invests in health care financing models to support payers and health institutions in reimagining the allocation of their resources to finance health, not just health care.

**WORKING UPSTREAM IN 2022**

**Integral Care’s value based payment model,** the first of its kind for United Healthcare, reduced the total cost of care by

- **$1,604 PER MEMBER**
- **$2.6 MILLION IN HEALTH CARE COSTS IN THE FIRST YEAR**

The Network of Behavioral Health Providers made strides in developing a sustainable pathways community hub (PCH) in Harris County:

- **2 MANAGED CARE ORGANIZATION COMMITMENTS SECURED**
- **BOARD APPROVED BUSINESS PLAN DEVELOPED**

Groundwork has been laid for Medicaid enrollees with mental illness, a substance use disorder, or who are pregnant while experiencing behavioral health risk factors to have greater access to coordinated care.

**CLINICS ADDRESSING NMDoH**

Lone Star Circle of Care (LSCC) optimized their upstream approaches. Community Health Worker (CHW) referral models brought notable results at two clinics.

- **LSCC at Collinfield**
  - 778 referrals made for 315 patients
  - 2.5 REFERRALS PER PATIENT
  - 69 patients had NMDoH needs met

- **El Buen Samaritano Episcopal Mission**
  - 513 referrals made for 216 patients
  - 2.4 REFERRALS PER PATIENT
  - 95 patients had NMDoH needs met

**RESEARCH & REPORTS**

EHF invested in survey efforts, economic analysis, landscape scans, stakeholder planning, feasibility studies, and evaluations, making possible the following reports:

The recommendations in EHF’s reports informed state-initiated conversations, reports, and policy actions related to non-medical drivers of health, access to health care services, and affordability of health coverage.
EHF invests in clinics and community-based organizations to facilitate stability and drive innovation in integrated behavioral health, rural health, reproductive health, and coverage and enrollment.

**REPRODUCTIVE HEALTH**

EHF is a key and necessary investor to ensuring that reproductive services are part of accessible, comprehensive care in Texas.

- **The Rose** expanded their breast screening and diagnostic services to rural counties:
  - 1,198 unduplicated clients served

- **Baylor College of Medicine – Teen Health Clinic** has trusted relationships with students. In 2022, they provided the following services:
  - 591 sexually transmitted infection (STI) screenings conducted
  - 71 long-acting reversible contraceptives (LARCs) placed

**INTEGRATED BEHAVIORAL HEALTH**

EHF is building capacity for Local Mental Health Authorities (LMHAs) to integrate behavioral health and primary care services.

In 2022, as part of this journey, EHF funded Community Healthcare to evaluate becoming a Federally Qualified Health Center-Look Alike. Innovating in this way resulted in Sabine Valley:

- advancing from Level 4 to 5 in integrated care on the Substance Abuse & Mental Health Services Administration (SAMHSA) Center for Integrated Health Solutions framework
- incorporating the treatment of substance use disorder in youth services
- partnering with more organizations in care coordination
- increasing efficiencies in referral workflows

**85** GRANTS
$32.4 MILLION supporting access to comprehensive care for low-income and vulnerable populations

**9** CONTRACTS
EHF invests in community organizations by building their community engagement capacity through grantmaking and other non-financial support.

**IN 2022**

- **41 Grants**
- **25 Contracts**
- **14** Community Engagement Trainings & Convenings for 192 Organizations to help strengthen community voice in their programs

$12.5 MILLION supporting organizations, collaboratives, and local leaders to amplify community voice

**Collaborating for Healthy Communities Initiative (CHCI)**
EHF completed the pilot phase and launched the first cohort of the CHCI Peer Learning Network.

- 8 collaboratives worked to build their capacity for:
  - Shared Purpose
  - Shared Leadership
  - Strategic Action
  - Positioning for Sustainability

**Communities for Better Health**
Grant funding supported education on non-medical drivers of health (NMDOH), resident leadership and advocacy building in the community resulted in:

- **37,000+** residents with greater access to fresh fruits and vegetables
- **4** eligible community vendors approved to accept SNAP at local farmer’s market
- **2** corner stores located in the Acres Homes community piloted as “healthy” corner stores
- **100%** of farmer’s markets are community-led
- **$250,000** additional funds leveraged from EHF dollars to increase key stakeholder participation and sustain long-term change in Acres Homes

**Center for Urban Transformation (CUT)**
CUT, a grantee and participant in the 2022 CHCI Cohort, empowered the community to lead spending and programmatic decision-making, resulting in:

- **31** funded projects, including the Community Fridge: the first food pantry in the Fifth Ward since COVID-19
- Financial and in-kind support from the Houston Food Bank and American Heart Association
- Powerful resident learning experiences: involvement in idea generation and program implementation to address food insecurity

**City of Houston funded a local bodega**: a culturally appropriate grocery store with healthy items

- **$250,000**
CONGREGATIONAL ENGAGEMENT

EHF serves as a resource and partners with congregations engaging in their communities.

IN 2022

27 TRAININGS & CONVENINGS

for

663 ATTENDEES

MEANINGFUL ENGAGEMENT

EHF significantly engaged with 79 of the 150+ congregations in the EDOT on topics such as racial justice, mental health, civic engagement, and poverty.

MINISTRY TRANSFORMATION

As a result of working with EHF, the number of congregations that have developed or significantly transformed their community ministries in 2022 is at its highest since the start of our strategic plan. These churches are doing hands-on work in their communities.

One example, St. Paul’s Episcopal Church of Navasota, deepened their impact from providing charitable donations to partnering with the Texas Department of Family and Protective Services to host a “Rainbow Room,” the county’s 24-hour resource center serving immediate needs for children in the care of Child Protective Services.

Health and Justice Advocacy Network (HJAN) launched a voter education campaign to support congregations to Get Out The Vote (GOTV):

- 110 organizations and groups worked with HJAN on voter education issues, which included sharing information about changes to the mail-in voting system
- 27 congregations engaged in the GOTV efforts in their communities
- 8 churches participated in the voting challenge and got:
  - 310 individuals to the polls

EHF significantly engaged with 79 of the 150+ congregations in the EDOT on topics such as racial justice, mental health, civic engagement, and poverty.
EHF invests in early childhood brain development (ECBD) by funding early relational health programs in clinics and community organizations. Strength-based coaching and family support programs increase parent knowledge and skills to strengthen bonds.

*EHF has been using the term Early Childhood Brain Development (ECBD) to describe one desired outcome of Early Relational Health (ERH). Over the years of funding this work, our language now more accurately reflects what many community organizations practice. EHF is now positioned to better articulate the promotion of ECBD through the lens of ERH to benefit both maternal and child health.*
Appendices A – B

Financial and Non-Financial Investments

The 2022 Evaluation Report includes analyses of EHF’s new 2022 investments, as well as ongoing or completed investments, which may have been initiated in prior years.

To view the complete list of investments discussed in this report, click here.